# mymoneybank

March 2019

### **MY MONEY BANK** COMMERCIAL PAPER PROGRAMME (NEU CP)

**Investor presentation** 

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### **Executive Summary**

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A stable independent bank with a 100 year legacy

#### My Money Bank (MMB): a fully independent bank established on solid GE foundations

- Continuity in management team, autonomous core banking systems and processes
- Strong governance structure and GE compliance culture inheritance
- Banque Espirito Santo et de la Vénétie ("BESV") acquisition completed in December 2018
- Investment-grade rating (BBB-) from Standard and Poor's with Stable Outlook

#### Focused growth built on established franchise positions and expertise in attractive growing markets

- Longstanding recognised player in French refinancing mortgage and auto financing in DOMs (French Overseas Departments)
- Positive and resilient market dynamics supporting for stable market shares and steady income flows
- BESV acquisition adding a new profitable secured professional mortgage business to existing franchises

#### 16.8% CET1: very strong capital base for My Money Bank

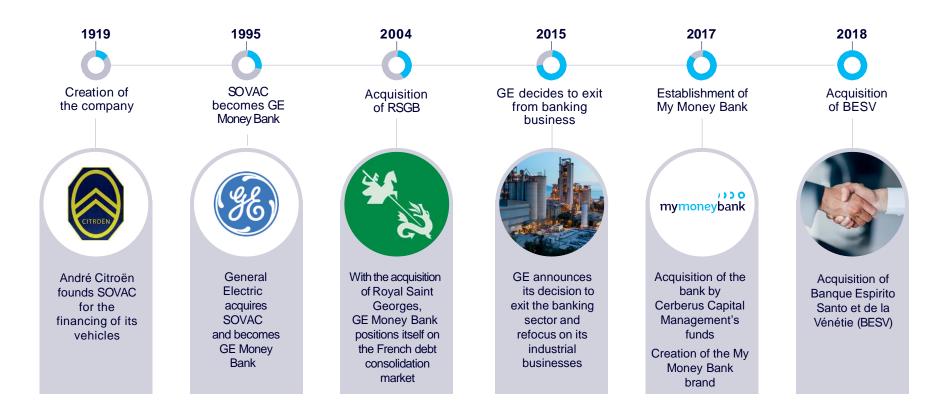
- Current CET1 standing at 16.8% (as of end 2018 and following BESV acquisition)
- Robust capital base with 100% of core equity (EUR 0.6bn) and strong loss-absorption capacity
- Strong liquidity position with a strategic drive to diversify and optimise its funding
  - 100% self-funded with diversified funding sources, including a strong deposit base (EUR 2.4bn as of end 2018)
  - Significant track-record on capital markets with 4 ABS/RMBS public issuances (SapphireOne programmes EUR 2.6bn issued)
  - Inaugural MMB SCF's covered bond issuance closed on 24 October 2018. First new French covered bond programme since 2011
  - Launching NEU CP and NEU MTN programmes to further complete MMB's funding tools

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### **Our Background**

A century long presence in France



Note: in March 2017, Cerberus Capital Management L.P. took control of GE Money Bank which became My Money Bank.

Cerberus Capital Management, L.P. founded in 1992, is one of the world's leading private investment firms. Cerberus and its affiliates manage over \$30 billion for a diverse set of public and private investors. In Europe, Cerberus has participations in several regulated institutions, including BAWAG (Austria) and HSH Nordbank (Germany),

### **Our Businesses**

3 strong franchises focused on profitable and growing niche markets

#### Refinancing mortgages



- My Money Bank offers a range of refinancing loans (to consolidate mortgage loans and consumer credits) and provides tailor-made products adapted to customers' specific situations
- A leading actor on the French debt consolidation market with around 30% market share over the last 15 years
- Distribution in mainland France through a network of more than 300 independant brokers

#### Auto financing and consumer lending in French overseas departments (DOM)



- Active in the DOMs since the 60s
- Leader of the auto financing business in the French overseas departments (DOMs) – 1 out of 4 vehicles is financed by one of My Money Bank's local subsidiaries
- High local brand recognition









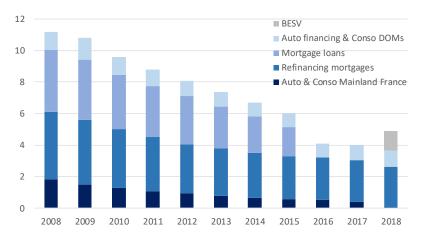
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#### Professional mortgages



- Main business of BESV acquired by My Money Bank in Dec 2018
- Recognized player in the financing of real estate professionals (developers, property brokers, investors).
- Strong proportion of residential real estate projects (~45%) in France most urban and dynamic areas, in particular the Paris region (~80% of the loans portfolio)

#### Credit portfolio outstanding amount (EUR billion)



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### **MMB Group 2017 Key Figures**

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#### **Consolidated Balance Sheet**

#### End 2017 (M€)

Cash balance	476
Loans and receivables	3 944
- Refinancing Mortgages	2 389
- Unsecured Refinancing	192
- Auto Mainland <sup>(a)</sup>	394
- Consumer Mainland	13
- DOM	957

		Pr
Other Assets	141	
		Ot
		Eq
Total Assets	4 560	То

Financial liabilities	3 706
Deposits	1 016
Debt securities issued	2 690
- o/w RMBS (SapphireOne Mortgages)	1 596
- o/w ABS Auto (SapphireOne Auto)	390
Provisions	74
Other Liabilities	172
Equity	608

#### **Income Statement**

2017 (K€)

2 706

4 560

#### Net interest income 108 711 Other revenues 14 257 Net banking income 122 968 **Operating expenses** -103 806 **Gross operating income** 19 162 Cost of risk -11 748 **Operating income** 7 9 4 5 Exceptional profit 606 334 **Earnings before tax** 601 772 -12 507 Income tax Net Result 601 772

Key ratios as of end 2017		
Solvency ratio	20,4 %	
Net Stable Funding Ratio (NSFR)	101,3 %	
Liquidity Coverage Ratio (LCR)	115,6 %	

Source: IFRS Promontoria MMB Group financials, as of 31 December 2017

(a) Auto Mainland business sold to Financo on May 2018. It represented around 10% of receivables as of end 2017.

tal Liabilities

### **Investment-Grade Rating for My Money Bank**

BBB- / A-3 rating with Stable outlook received from Standard & Poor's

<b>S&amp;P Global</b> Ratings	BBB- / A-3	mymoneybank		
Rating rationale				
Strong capitalisation	<ul> <li>Very strong S&amp;P risk-adjusted capital (RAC) ratio at 20.5% as of 31 Dec 2017</li> <li>RAC ratio is projected to stand above 15% in 2018-2019</li> </ul>			
Experienced management team	<ul> <li>Positive view of the continuity and experience of the management team, largely</li> <li>Good business and risk expertise of the management team</li> </ul>	inherited from GE Capital		
Good expertise in niche segments	<ul> <li>Good franchise and high market shares in refinancing mortgages in mainland Fra French overseas departments</li> </ul>	ance and auto financing in		
Concentrated business operations	<ul> <li>Lack of business diversification; however</li> <li>Ambitious growth strategy, sound underwriting standards and limited earnings of</li> </ul>	volatility in the past		
Adequate liquidity position	<ul> <li>High reliance on wholesale funding; however</li> <li>Sufficient liquidity buffer with a large share of undrawn credit lines</li> </ul>			

#### Stable outlook

Stable outlook reflects S&P's view over a two-year horizon of a successful integration of BESV and execution of MMB's strategic plan, notably achieving cost efficiencies, reducing asset encumbrance, and gradually converging toward a 9% RoE and 50% CIR by end 2021

### **Our NEU CP programme**

#### **Programme Key Characteristics**

- Issuer: My Money Bank, a French bank based in Paris and regulated by the ACPR ("Autorité de Contrôle Prudentiel et de Régulation")
- Format: NEU CP (regulated by Banque de France)
- Programme size: EUR 500 million
- Average outstanding amount: EUR 300m expected by end 2019
- Currency: Euros (other currencies also possible)
- Maturity: up to 1 year
- Rating: A-3 (Standard & Poor's)
- ECB eligibility: YES
- STEP label: YES
- Domiciliary agent: CACEIS
- Dealers : ABN Amro, BNP Paribas, BRED Banque Populaire, Crédit Agricole CIB, Natixis, Santander, Société Générale, UBS
- Governing law: French

#### **Objectives of the programme**

- **1** Complete My Money Bank's funding tools
- 2 Diversify and expand investor base
- 3 Strengthen My Money Bank's liquidity profile
- 4 Establish efficient funding for short term funding needs

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Detailed investor reporting on My Money Bank will be available on a regular basis on our investor relations website: <u>https://www.mymoneybank.com</u>