

Paris, 29 February 2024

Following the successful completion of the acquisition of HSBC's retail banking activities on 1 January 2024, My Money Group becomes CCF Group.

Key highlights

- Acquisition of HSBC's French retail banking activities completed on 1 January 2024
- Successful migration of the 800 000 customers and operations on the new infrastructure, allowing all branches and the online bank to reopen for business on 3 January 2024. Full rebranding completed on day 1.
- Strategic diversification of the Group into CCF's retail banking & wealth management alongside My Money Bank's existing specialty finance franchise
- Restricted commercial activity in 2023 (originations down 54%%) due to strict risk and margins protection policies in a rising rates environment & lower customer demand
- Slight increase of NPLs (5.0% NPL ratio at year-end 2023 vs 3.7% at year-end 2022), driven by Professional Mortgages
- Stable deposit base & strong liquidity throughout 2023. CCF acquisition providing an additional €20bn deposit base and very high liquidity
- Strong solvency maintained in 2023, and to be further strengthened by CCF acquisition (Proforma CET1 ratio expected above 16% at acquisition)

Statement of the CEO, Niccolo Ubertalli

“January 1, 2024 marks an historic milestone for our Group with the successful completion of the acquisition of HSBC's retail banking activities in France. I warmly thank our shareholder and the Board for their support and trust throughout this monumental effort and all our employees for their resilience and dedication. I am also grateful to all our partners involved in this success and to the regulators for the constructive dialogue that we have had in the course of this important project.

Founded in 1917, CCF is now making its return to the French market. An iconic player in the banking landscape and still deeply anchored in the collective memory of the French, CCF embarks on a new and exciting journey in 2024, positioning itself as a wealth bank with a human scale. CCF provides tailored-made support to both individuals and professionals, offering a combination of relational excellence, expertise, and a commitment to fluidity and simplicity. CCF leverages a robust network of 244 branches and a team of around 3,000 employees, ready to serve 800,000 customers.

Following this acquisition, My Money Group has become CCF Group. Adding the activities transferred from HSBC to My Money Bank's specialty finance businesses, the Group exhibits a balance sheet of around €35bn characterized by a high-quality asset base (CCF non-performing loans ratio is less than 1.5%). Its solvency is robust, featuring CET1 basic capital ratio exceeding 16% at acquisition. Its financial strength is further reinforced by high liquidity, with a cash position of around 10 billion euros.

Beyond this strategic achievement, 2023 was a year of transition for the Group (excluding CCF). The commercial activity was limited in 2023 due to our strict risk and margins protection policy in a rising rates environment and lower customer demand. We remained cautious in an uncertain environment, especially in our professional mortgages business, and added €31m of credit risk reserves in 2023 (excluding debt sales impact). Our financial performance was also impacted by the strategic investments made in 2023, including €122m investments in the CCF project and €17m run-off costs at Banque des Caraïbes.

It is with great enthusiasm and determination that we have entered into 2024, working with our new colleagues who joined from HSBC to develop an innovative and attractive banking model, and continuing to transform and simplify our Group to support its long-term development. Carrying out this exceptional project, we can count on the full support of our Shareholder and the outstanding commitment of our employees and partners.”

Key performance indicators (My Money Bank & subsidiaries only, pre-CCF integration)

	2023	2022
Net Banking Income	€207m	€284m
Receivables – My Money Bank	€5,181m	€5,397m
Receivables – French overseas territories	€1,510m	€1,541m
Cost of risk	83 bps	36 bps
Profit before Tax	€(169)m	€(28)m
CET1 Ratio	12.4%	14.1%
Total Capital Ratio	16.4%	18.0%

About CCF Group

CCF Group is a century-old French banking group active in retail banking and wealth management and in speciality finance. Retail banking activities are operated under CCF brand, which has a network of branches across France. Specialized financing activities focus on lending to individuals as well as specialized financing for businesses. CCF Group operates in France and has its head-office in Paris.

CCF Group's Investor Relations website contains additional financial information for investors.
<https://www.groupeccf.fr/en/investors-area>